



OFFICE OF THE UNDER SECRETARY OF DEFENSE
4000 DEFENSE PENTAGON
WASHINGTON, D.C. 20301-4000

PERSONNEL AND
READINESS

PROFESSIONAL DEVELOPMENT AND CLAUSEWITZ: ON WAR

PURPOSE: Propose framework for professional development sessions centering around Clausewitz's On War

DESCRIPTION:

- Conduct an eight-series brown bag session on Clausewitz beginning September 25, 2015 and concluding on December 11, 2015 in room 3D1063.
- Invite Services, Joint Staff (JS), and Office of the Secretary of Defense (OSD) to identify five O3-O5 grades to participate in brown bag series.
- Invite subject matter experts to each brown bag session.
- Once invitation to speak is accepted, Personnel & Readiness will work with subject matter experts to narrow down key passages and discussion points for dissemination to attendees. Additionally, dates and times will be locked in, based on calendar deconfliction.

OUTLINE OF EVENTS: For each session, Secretary Carson provides opening comments and introduces guest speaker.

- Brown Bag 1: Friday, September 25, 2015 1200-1300. Context: Why Study Clausewitz? LTG H.R. McMaster, Commanding General, Army Capabilities Integration Center. Series Reading Assignment in *On War*: Introductory Essays, pp. 3-45.
- Brown Bag 2: Friday, October 2, 2015. 1200-1300. Context: Who is Clausewitz? Professor Jennie Kiesling, Department of History, USMA. Series Reading Assignment in *On War*: Book One, On the Nature of War, pp. 75-122.
- Brown Bag 3: Friday, October 16, 2015 1200-1300. Dr. Alan Beyerchen, Emeritus, Department of History, Ohio State University and author of "Clausewitz, Nonlinearity and the Unpredictability of War." Series Reading Assignment in *On War*: Book Two, On the Theory of War, pp. 127-170.
- Brown Bag 4: Friday, October 23, 2015 1200-1300. Antulio J. Echevarria II, Director of Research at the US Army War College and author of *Clausewitz & Contemporary War*. Series Reading Assignment in *On War*: Book Three, On Strategy in General, pp. 177-221.
- Brown Bag 5: Friday, October 30, 2015 1200-1300. Christopher Bassford, NDU/JSOMA, author of *Clausewitz in English: The Reception of Clausewitz in Britain and America*, editor of Clausewitz.com and of BCG's business-oriented *Clausewitz on Strategy: Inspiration and Insight from a Master Strategist*. Recommended reading: Books One, Chapter 2, "Purpose and Means in War." Series Reading Assignment in *On War*: Books Four, The Engagement, and Five, Military Forces, pp. 225-352.
- Brown Bag 6: Thursday, November 5, 2015 1200-1300. Jon Sumida, History Professor at University of Maryland, College Park and author of *Decoding Clausewitz: A New Approach to*

On War. Series Reading Assignment in *On War*: Book Six, The Defense, and Book Seven, The Attack, pp. 357-566.

- Brown Bag 7: Friday, December 4, 2015 1200-1300. Contemporary Relevance. Naz Modirzadeh, Founding Director, Program on International Law and Armed Conflict, Harvard Law School. Series Reading Assignment in *On War*: Book Eight, War Plans, pp. 577-617.
- Brown Bag 8: Friday, December 11, 2015 1200-1300. Contemporary Relevance. Dr. Peter Paret, Andrew W. Mellon Professor in the Humanities, Emeritus, Institute for Advanced Study; Raymond A. Spruance Professor of International History, Emeritus, Stanford University and Author of *Clausewitz and the State*, Princeton, 1976/2007; *Understanding War: Essays on Clausewitz and the History of Military Power*, 1992; *The Cognitive Challenge of War: Prussia 1806*, Princeton, 2009; *Clausewitz in his Time: Studies in the Cultural History of Thinking about War*, New York, 2014.

PARTICIPANTS: Secretary Carson, guest speaker, Services, JS, and OSD identified O3s-O5s. Additionally, Dr. Randy Papadopoulos, Department of Navy Historian and George Washington University Professor, as well as Dr. Michael Rouland, Department of the Army Historian and Georgetown University Professor to assist in facilitating brown bag sessions. Recommend inviting OSD History Office.